

Jeffory D.
BLACKARD
Personal Bio

President & CEO | Blackard Global, Inc.
Founding Partner | Building Villages, LLC

Jeffory D. Blackard is an American businessman, real estate developer, world traveler, and visionary. He is the President and CEO of Blackard Global, Inc. as well as the Founding Partner of Building Villages, LLC.

Beginning his Real Estate career in Dallas-Fort Worth in 1981, Mr. Blackard has developed over 30 Master Planned Communities with over 15,000 single-family home sites. In addition to an early focus on single-family home site development, Mr. Blackard has covered the gamut of the real estate arena by acquiring and/or developing projects including: commercial centers, office parks, multi-family flats, recreational and amenity centers, condos and villas, patio home communities, row homes, town homes, luxury estates, towers, manufacturing facilities, industrial parks, houses of worship, retail centers, education facilities, hotels and resorts, restaurants, marinas and golf courses.

Blackard Entities have also been responsible for tens of millions of dollars in public/private infrastructure projects such as: water and sewer treatment plants, structured parking systems, underpasses and bridges. Mr. Blackard



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is also a partner in the most anticipated resort development project in Europe, Croatian Dream.

Through his years of extensive world travel and research, Mr. Blackard has become an expert on the evolution process of a village. Over time, he developed a sense of awareness on how the Euclidean development patterns, typical in America, had actually segregated society and had torn it apart at the very fabric of communities. After spending several years traveling abroad and managing his interests in a Croatian resort, Mr. Blackard had an epiphany: “Our zoning constructs have taken society away from its natural evolution; the village.

Villages have evolved over thousands of years and embody how people were meant to live together.” As a result, Mr. Blackard decided to recreate a true European village. This is now being realized in Adriatica, a \$350 million vertically integrated, mixed-use development located in the heart of McKinney, Texas.

Adriatica takes its inspiration from the Croatian fishing village of Supetar on the island of Brac, where Mr. Blackard owned interests in the resort

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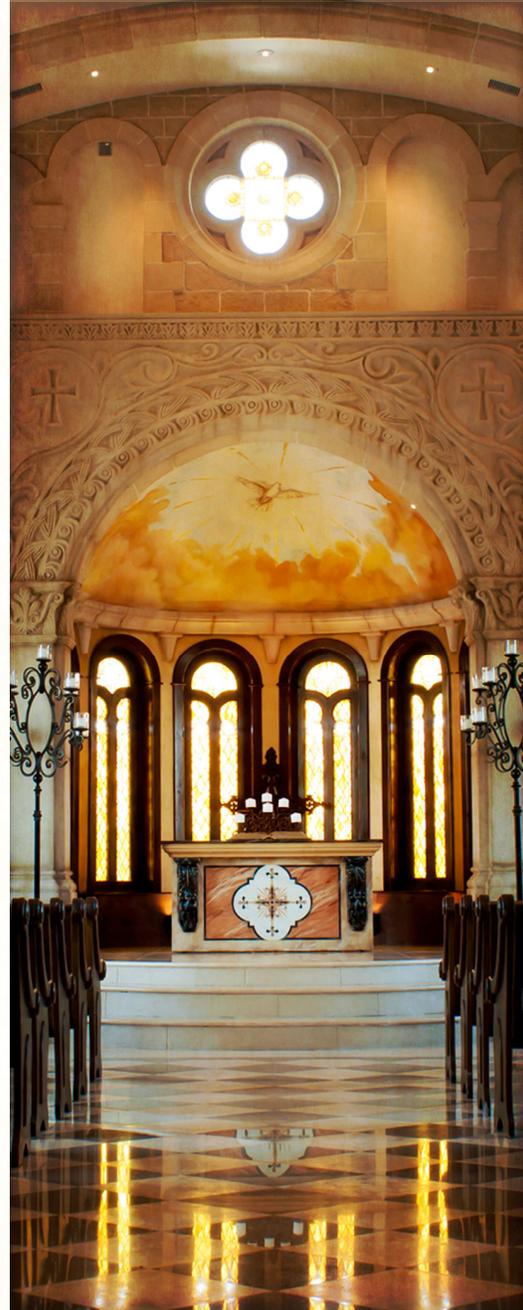
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hotel and village on the island. Through years of work and exquisite planning, Adriatica has become the prototype of the most revolutionary concept in real estate development, Neoretroism; the advancement of the philosophy which advocates the recreation of old world culture in a modern day development environment.

Now that Neoretroism is well into the incubation stage, Mr. Blackard's goal is to revolutionize the design and development world by applying successful historic community characteristics, which contributes to a sustainable and healthier world for future generations. His passion is the foundational cornerstone for his latest real estate venture, Building Villages, LLC. Mr. Blackard's interests include a lasting commitment to protect the environment, having once been awarded the National Wetland Conservation Award. Mr. Blackard's projects give meticulous attention to the needs of people with disabilities and physical challenges. He was once awarded the Developer of the Year Award by Accessology Too, LLC.

Outside of the world of real estate, Mr. Blackard exhibits a passion for



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spreading hope throughout the world by giving both resources and time to charitable ventures. He founded Amazon Outreach to take the Gospel to the most remote regions of the Amazon Basin.

He then spearheaded the construction of the Linda Esperanza, a 100-foot riverboat equipped with medical and dental facilities. By doing this, he was

able to provide aid to the most inaccessible native tribes. Mr. Blackard is also involved with the Christian mission's organization, E3 Partners, and has traveled to over 20 countries on five continents, ministering to a variety of people from orphaned children to Heads of State.

Blackard's influence extends to the political realm, being regularly called upon by Presidents and Prime Ministers for consultation. With expertise in how communities, economies and people develop, he continues to act in an advisory role for international Heads of State, as well as a variety of State and Local politicians and businessmen in the United States.

Mr. Blackard holds a Bachelor of Science degree from Northwestern University where he majored in Communications. He attended the University on an athletic scholarship in both basketball and track (decathlon).

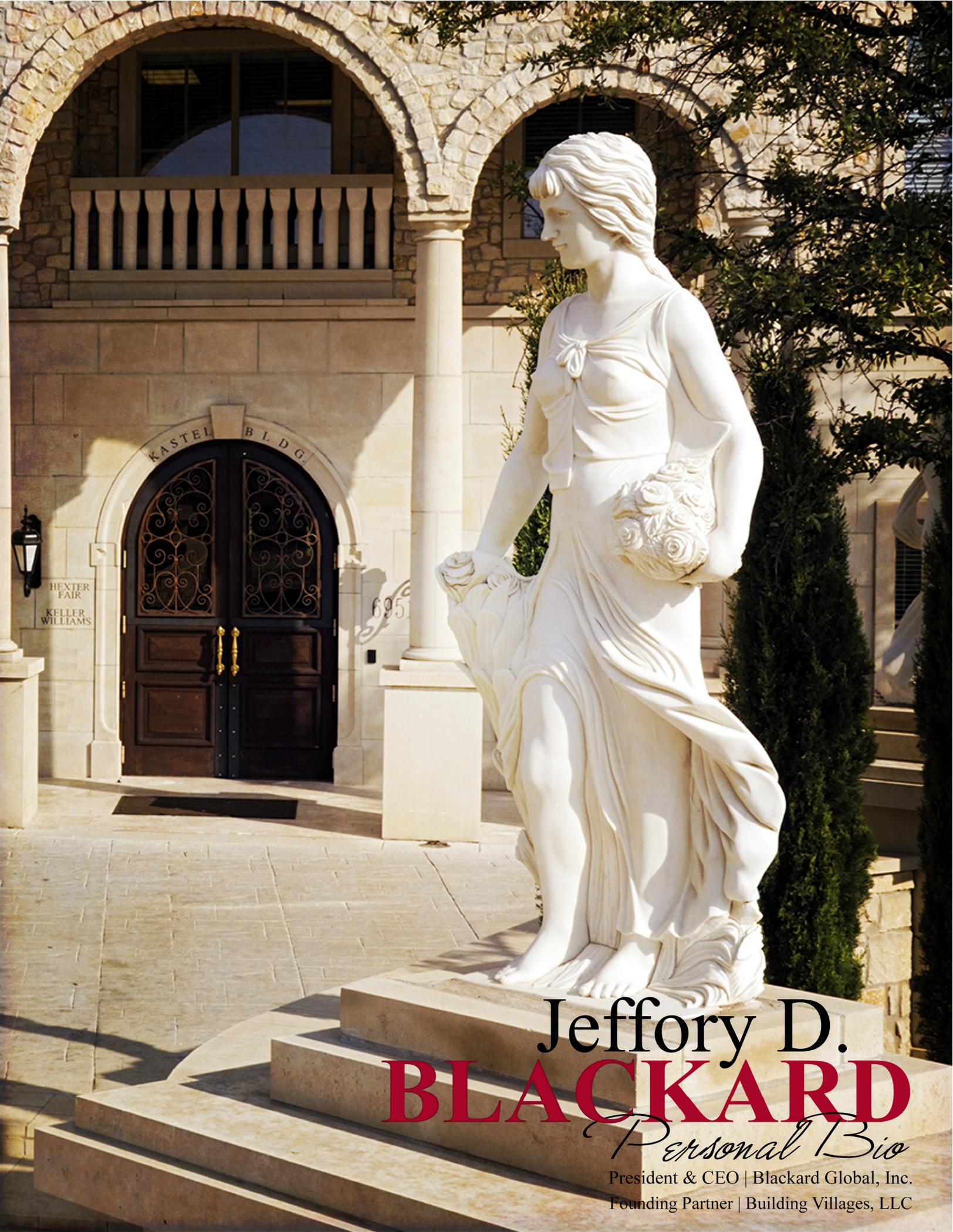
Mr. Blackard also holds a PhD in Human Ecology and has been recognized as one of Northwestern's 100 Most Notable Graduates. Mr. Blackard lives with his wife Donna in McKinney, Texas. They have 5 adult children and have been blessed with 2 grandchildren.

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